



RACF Discharge Improvement Project:

Same day sending of discharge summaries to Residential Aged Care Facilities – lessons learned.

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GP Liaison Unit, St Vincent's , Melbourne

RACF Discharge Improvement Project

- **Where did the project come from?**
- **Project process and initial data**
- **Outcome**
- **Lessons learned**

Where did the project come from?

- **Residents of RACFs are a vulnerable population**
- **Reports from Residential In-reach Nurse that patients were bouncing back to ED after discharge and that discharge summary not sent**
- **10% of admissions to General Medicine Units are from RACFs**

Where did the project come from?



“No medical discharge paperwork, sent with resident today. Facility requesting in-reach to follow up.”

“Another poor d/c, complicated resident going back for palliative care, very difficult family. In-reach especially requested that this medical d/c be completed and accompany the resident back to the facility.

It is still not done, d/c....9/1/2015”

Where did the project come from?

“Another episode of a resident going back to facility for palliative care, again no discharge completed at the time of d/c

Resident bounced back into hospital a few days later”

Darren Gaut

Residential Aged Care In-Reach Nurse

Project process and initial data



Initial Data (May 2015)

General Medicine Patients	231
RACF residents	24 (10%)
Discharge Summary sent to GP	19 (79%)
Timeliness:	
within 24 hours	8 (33%)
within 48 hours	4 (50%)
within 7 days	2 (58%)
within 28 days	5 (79%)
Discharge Summary sent to RACF	1 (4%)

Project process and initial data

The Players:

- **8th floor NUMs**
- **Senior medical registrar**
- **Junior Docs (Gen Med)**
- **Patient Services Clerks (PSC)**
- **Decision Support Unit (data)**
- **GP Liaison Unit (plus managers)**



Project process

Process:

Meetings held with each group but never possible to get everyone around a table

Project process

8th floor NUMs

- **Agreed to review the discharge checklist (NUMS arrange transport to RACF)**
- **Would prompt docs regarding summaries**
- **Would flag PSCs to send letter to RACF**
- **NUM transferred 6 weeks in.**

Project process

Senior Med Reg:

- **Similarly would flag the RACF discharges at morning team meetings**
- **Senior Med Reg changed twice**

Project process

Junior Docs:

- **Discharge summary completion is monitored**
- **Chief Medical Officer emailed them concerning St Vincent's Hospital policy**

Project process

Patient Services Clerks:

- **GPLU surveyed each floor**
- **Communication with PSCs “difficult”**
- **PSC coordinator agreed to try to encourage checking of RACF in PAS**

Project process

Decision Support Unit (data)

- **Most but not all RACFs in PAS database**
- **DSU can add new RACFs manually if notified**
- **New listing found but NO FAX NUMBERS!**
- **Still looking – NHSD looks hopeful**

Outcomes.

Data	May	November
General Medicine Patients	231	276
RACF residents	24 (10%)	26 (9%)
Discharge Summary sent to GP	19 (79%)	23* (88%)
Timeliness:		
within 24 hours	8 (33%)	11 (42%)
within 48 hours	4 (50%)	4 (57%)
within 7 days	2 (58%)	2 (80%)
within 28 days	5 (79%)	2 (88%)
Discharge Summary to RACF	1 (4%)	2 (8%)

Outcomes.

- 1. Confirmed St V policy re RACF discharge ✓**
- 2. Engagement with clinical staff encouraging ✓**
- 3. Will lead to a sound RACF database with fax numbers! ✓**

Outcomes.

- 4. Once the data was in, discussion with PSC coordinator identified the distribution issue**
- 5. Discussions on-going about data entry and distribution roles**

Lessons learned

- 1. Hospitals are complex work environments.
System change is often protracted and unpredictable.**
- 2. Seek out the rate-limiting step, “the weakest link”**
- 3. A clear need for change + dogged persistence
+ data can (eventually) achieve results.**

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Questions and Discussion