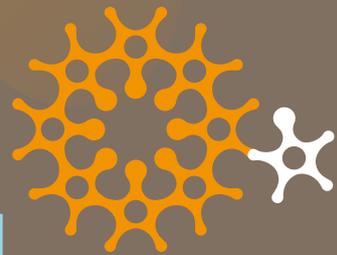


The voice of public healthcare



**ahha**

australian healthcare &  
hospitals association

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PRESIDENT'S  
REPORT

**2008–2009**

**2008–2009**

**Australian Healthcare &  
Hospitals Association**

Annual General Meeting  
(8 October 2009)

**President's Report**

**(for the period 25 September 2008–8 October 2009)**

# Introduction

I am pleased to present the annual President's Report for the AHHA's 62<sup>nd</sup> year.

The AHHA is the voice of public healthcare in Australia: the only Association independently representing the public and not-for-profit health sectors across all jurisdictions. Our primary role is to uphold and improve Australia's public health care sector through high-level advocacy and representation. The Association has excelled in these endeavours over the past 12 months (since the previous AGM on 25 September 2008).

# Membership

## Membership retention

Over the last 12 months, the AHHA has achieved a high membership retention rate in all categories: Institutional (state), Institutional (regional/hospital/community), Personal, Student, Associate and Associate Gold. Our five jurisdictional members – Queensland, South Australia, Tasmania, Australian Capital Territory and Northern Territory – continue to appreciate membership for the valuable policy development, advocacy program and high quality information provided through publications and events.

## Policy Delegate Network

To improve connections with members, the AHHA has formed a Policy Delegate Network. The Network will create a mechanism for the Association to communicate with members and ensure our policies and activities reflect the views, needs and experience of members working in public health care facilities across Australia. Delegates will be AHHA members who support the Association and its ideals and goals, including its national health policy agenda. They will also have the opportunity to be part of a national network of colleagues and to work alongside the National Council, state/territory councils and health policy leaders. Our goal is to foster the Delegate Network throughout the public healthcare sector and affiliated organisations as a key feature in the structure and function of the AHHA.

# Awards

## Honorary Life Member 2009

The AHHA is pleased to announce that Dr John Deeble AO has been awarded Honorary Life Membership for his significant and long term contribution to the Association and to the healthcare sector generally through his administration, writings and research. The membership was presented to him at the 2009 Congress in Hobart.

## Sidney Sax Medal

The AHHA awards the annual Sidney Sax Medal to an individual who has made an outstanding contribution in the field of health services policy, organisation, delivery and research. I had great pleasure in announcing Professor William Ben Runciman as the recipient of the 2008 Sidney Sax Medal for his exceptional work to improve patient safety.

# Policy

The AHHA's greatest strength is its capacity to link professionals throughout the healthcare sector with policy development and advocacy at a national level. The AHHA employs an innovative policy development process using *Communities of Interest* to build consensus positions on key issues facing the Australian healthcare system as a whole. The AHHA's policies always propose practical, evidence-based solutions. In some cases these are small contained projects designed to have maximum impact, while others address the high-level need for better integration of services or funding systems that promote this integration.

The aims of AHHA's policy program are to:

- Establish an over-arching policy program to underpin advocacy;
- Influence government programs and public opinion; and
- Provide the capacity to respond rapidly to issues when required.

During 2008–2009 Australia has been undergoing a major reform process to improve the quality of healthcare in all settings while achieving better efficiency and accountability. The Australian Government established the National Health and Hospitals Reform Commission in 2008, and it made its final recommendations in June 2009, following

significant engagement with the Australian community. The AHHA is now critically involved in exploring the implications of many of these recommendations.

The key reform areas in which the AHHA is currently active include:

- Improved data collection and benchmarking for health service monitoring and innovation;
- Better integration, planning and funding of health services, particularly across primary and tertiary care settings, including overall governance of the health system;
- Increased funding and consistency for oral and dental health nationally;
- Managing demand for acute care, particularly in emergency departments; and
- Leadership and workforce development aimed at effecting culture change.

Another feature of AHHA’s policy development program is the establishment of strategic partnerships with relevant organisations to boost resources, relevance and impact. In this period, our partners have included the Australian Institute of Health Policy Studies, the Australian College of Health Service Executives, the Health Informatics Society of Australia and the National Heart Foundation. By employing the mutual and complementary strengths of our organisations, opportunities arising from our policy development program are offered to a broader range of industry participants. We are also able to create a significant body of agreed evidence-based policies, involving action research where practicable. Advocacy for policy reform at senior political and departmental levels is also strengthened.

Over the last 12 months, the Association’s policies have provided a valuable resource to influence the recommendations of the National Health and Hospitals Reform Commission as well as other major reviews and the directions taken by the Federal Government. These policies build on our 2008 policies and include:

|   |                              |  |
|---|------------------------------|--|
| 1 | Community and Primary Health | A policy paper was prepared as an outcome of the Community and Primary Health Care Think Tank on 24 September 2008. It formed the basis of AHHA’s submission to the Primary Health Care Taskforce. |
| 2 | Infrastructure               | An issues paper coordinated by Annette Schmiede taking into account the discussion at the Infrastructure Think Tank on 13 March and input from other sources.                                      |

|   |  |   |
|---|--|---|
| 3 | Governance   | A policy monograph coordinated by Dr Bill Coote and submitted to the National Health and Hospitals Reform Commission. It was the subject of discussion at the 29 May Policy Think Tank which influenced further development as did the outcomes of the NHHRC process.   |
| 4 | Clinical Handover  | An issues paper coordinated by Annette Schmiede taking into account work by the Australian Commission on Safety and Quality in Health Care. It was the subject of discussion at the 29 May Policy Think Tank.   |
| 5 | Multi-Purpose Services   | An issues paper developed in conjunction with Australian College of Health Service Executives and coordinated by Lyndon Seys. The document features a series of Case Stories; these were identified as best practice MPS models and considered valuable in identifying critical success factors to use as the basis of an evaluation framework. It was the subject of discussion at the 29 May Policy Think Tank. |
| 6 | Managing Acute Care Demand   | A policy monograph coordinated by Dr David Mountain and Dr Stephen Wilson. The group agreed to focus on two broad areas: managing demand in the community and managing demand in the hospital. It was the subject of the Executive Director's Keynote Speech at an ED Management Conference on 11 June 2009 and discussion at the 21 August Policy Think Tank.  |
| 7 | Disparities in Hospital Treatment for Indigenous Patients with Acute Coronary Syndrome | A monograph developed in conjunction with the Heart Foundation and coordinated by Dr Bill Coote. The monograph was the subject of discussion at the 21 August Policy Think Tank. Ongoing advocacy will be in the context of the 'Close the Gap' campaign.   |
| 8 | Culture Change in Health   | A monograph workshopped at the 21 August 2009 Policy Think Tank building on the work commenced by Patrick Bolton. The need for policy development in this area was identified at the presentation by A/Professor Julie Cogin to the NSW Branch meeting in April. Professors Pieter Degeling and Judith Healy presented on Culture Change in Health at the Think Tank in July. This is an ongoing project.         |

## Advocacy and Campaigning

The AHHA continues to be effective in raising awareness of public health sector issues among politicians, government departments (federal and state/territory) and the media.

### Oral and dental health campaign

The main focus of our high profile campaign and media coverage was the implementation of the Commonwealth Dental Health Program concurrently with the Medicare Chronic Disease Dental Program. The AHHA has met with the Commonwealth Health Minister, Nicola Roxon, on several occasions to put our case and with officers in the Department of Health and Ageing to provide background and inform them of the state/territory position. Our schedule of meetings with Opposition and minor parties in the Senate began in 2008 and continued as the 2009 sittings of Parliament commenced.

A meeting with Ankit Kumar in February (see below), health adviser to the Prime Minister, presented an opportunity to raise the issues. Despite this activity, and the Commonwealth Government's positive response to our proposals, its minority status in the Senate presented a challenge for getting this legislation through.

We further pursued issues in the implementation of the Teen Dental Plan. The Australian Taxation Office was required to provide a tax ruling to allow dentists in the public sector to claim from Medicare without incurring a tax debt. Although the Plan was implemented on 1 July 2008 and the issue had been raised by AHHA in July 2008, progress stalled for the remainder of the year. On 15 January, the AHHA again wrote to Mr Michael D'Ascenzo, Commissioner of Taxation, with copies to the Health Minister and the Department. We also gave the letter to *The Australian*, resulting in an article on 20 January which precipitated action and a breakthrough, resulting in revenue of at least \$2.7million for the States and Territories.

### Parliamentary meetings

In May a large AHHA delegation met with Minister Roxon to discuss a range of policy areas including Oral/Dental Health, Governance, Infrastructure/e-Health, NHMRC Committees and the AHHA Congress.

In addition to its meeting with the Minister, the AHHA engages in regular meetings and correspondence with her advisers on specific topics.

The AHHA meeting with Minister Roxon in May was combined with a general 'Parliamentary Day' in which our delegation also met with the Hon Peter Dutton, Shadow Minister for Health (Queensland), Senator Judith Adams, Liberal Senator (Western Australia) and Senator Gary Humphries, Liberal Senator (Australian Capital Territory). Our conversations focused on the policy areas mentioned above.

In February the AHHA met with the Prime Minister's adviser on health (Ankit Kumar) to discuss an AHHA letter to the Prime Minister proposing health measures be included in spending initiatives to stimulate the economy. Issues discussed included Governance and the purported Commonwealth takeover of hospitals, infrastructure, information-communications technologies and oral and dental health.

The AHHA was invited to participate in two consultation meetings with the National Health and Hospitals Reform Commission on their hospitals and dental scheme proposals (4 March and 6 March respectively). Christine Bennett led both groups with a selection of different commissioners present on both days. The focus of this discussion was on addressing issues with the Denticare proposal, and exploring some implementation and operational details. The AHHA's representation at both sessions was invaluable to the Commission.

## Media

The AHHA's profile in the media is significant with many reporters recognising our expertise across a range of significant issues and our readiness to respond to requests for information. Our media releases are available on the AHHA website.

## Events

### 2009 Congress 7–9 October in Hobart

The theme for the AHHA's National Congress 2009 is *'Shaping up in health: how does Australia become the world's best.'* This Congress, presented in conjunction with the Australian Institute of Health Policy Studies, has brought together clinicians, policy shapers, managers and academics from every part of Australia to a truly open forum for the exchange of ideas on health policy and delivery.

From the very first minute, this Congress gave delegates an opportunity to debate and discuss the current health reform agenda. The Federal Minister for Health and

Ageing, the Hon Nicola Roxon MP, conducted a comprehensive consultation with Congress participants in a question and answer session on recommendations arising from the National Health and Hospital Reform Commission's Report. This session will lead into the development of an action plan to be presented to Council of Australian Governments in December. The Tasmanian Health Minister, Lara Giddings opened the second day of the Congress.

Other highlights included international speakers: Dr Henk Bekedam, Director of Health Sector Development for the WHO Western Pacific Region; Dr Lee Chien Earn, Senior Director of the Healthcare Performance Group in the Ministry of Health, Singapore; and Stephen Ramsden, Chief Executive of the Luton & Dunstable Hospital UK since 1998 and Professor Sohail Inayatullah, political scientist and futurist.

The Conference dinner was held at Moorilla winery with guest speaker the Rev Tim Costello.

For the first time, a day of well-attended workshops preceded the Congress and offered a powerful forum for senior clinical staff, academics and policy writers seeking to engage more fully in the very topical issues:

- Designing and implementing a new set of measurement indicators for multipurpose services;
- National reviews in health: moving the reform agenda forward;
- How to achieve safer patient care in complex health service organisations; and
- Designing and implementing measurement suites: screening, assessment, outcomes evaluations and service benchmarking.

A breakfast workshop facilitated by Professor Bill Runciman also provided the opportunity to discuss a newly funded NHMRC project, CareTrack Australia, designed to determine on an ongoing basis:

- Who is getting what healthcare from whom in Australia;
- How often this is deemed appropriate (or inappropriate);
- How often patients suffer healthcare-associated harm;
- What costs are incurred from inappropriate and/or harmful healthcare; and
- Why the current situation is as it is from the perspectives of patients, healthcare professionals and managers.

Together with the wide range of presentations, interactive sessions and networking opportunities, the Congress offered a smorgasbord of ideas from international and Australian speakers and many opportunities to stimulate input and discussion.

## Policy Think Tanks

The AHHA holds two Policy Think Tanks each year. They complement our policy development program and are designed to provide input to the final policy paper and subsequent advocacy campaigns. During this period, our Policy Think Tanks provided the chance to further delve into the following issues:

- Governance of the health system;
- Multi-purpose services in regional areas;
- Clinical handover;
- Managing demand for acute care services (focussing on hospital emergency departments);
- Disparities in hospital care for Indigenous Australians with cardiovascular disease; and
- Culture change (described above).

## State and Territory branch meetings

Branch meetings provided the opportunity to offer guest presentations on interesting topics while strengthening the AHHA's Branch structure:

During this period the following Branch seminars have been held.

### ACT and New South Wales: May 2009

We presented this seminar with Professor Roger Boyle in collaboration with the Heart Foundation. Professor Boyle is from the UK National Health Service and spoke of the great advances made in stroke and coronary care in the UK. He engaged directly with cardiologists and other clinicians in discussions around applying similar principles in Australia.

### New South Wales: April and August 2009

Associate Professor Julie Cugin, Associate Dean for the Australian School of Business at the University of NSW (incorporating the Australian Graduate School of Management) spoke on Culture Change. This meeting coincided with the first results from the Special Inquiry into Acute Care Services in NSW undertaken by Peter Garling SC. Julie

brought a perspective to organisational behaviour and change from outside the health sector. There is no doubt that the health sector benefits from such objective views of its operations, and this approach can help further in the development of our policy.

In partnership with the Australian College of Health Service Executives NSW and DLA Phillips Fox we delivered a very informative session on ethics in clinical practice and management. Our own Vice President, Dr Patrick Bolton, chaired the meeting, with participants fully engaged in this interesting health-law topic.

### **Northern Territory: December 2008**

Health Minister Dr Chris Burns informed members about the COAG process generally and in relation to the NT.

### **Queensland: July 2009**

This meeting featured a presentation by the Honourable Paul Lucas MP, Minister for Health and Deputy Premier of Queensland. Minister Lucas spoke of the need for professionals and areas to work together to pull in the same direction. He emphasised the need to focus more on responsibility and accountability in clinical, managerial and financial terms.

### **South Australia: August 2009**

This branch meeting was presented by Professor Paddy Phillips, Chief Medical Officer for SA. Paddy gave us an entertaining rundown on improving clinical practice, including through the establishment of a Clinical Senate and clinical networks. While these are not new ideas, they continue to provide innovative opportunities for clinicians to help drive better patient care and ultimately system reform.

### **Tasmania and Victoria: April and May 2009**

Tasmania and Victoria both had branch meetings featuring a presentation by Commissioner of the National Health and Hospitals Reform Commission and former Victorian Health Minister Rob Knowles. Rob spoke about directions suggested in the final report of the Commission.

### **Western Australia: October 2008 and October 2009**

Chief Medical Officer Simon Towler spoke on the work of the National Health and Hospitals Reform Commission in October 2008.

Dr Peter Flett, Director General of WA Health spoke on progress and implementation of health reforms in WA in October 2009.

## Think Tanks

The AHHA convenes three highly stimulating Think Tanks each year and has now held 16 such events. Their purpose is to:

- Offer intellectual enrichment and foster professional growth for individual members and organisations through sharing high level ideas and concepts;
- Identify visionary concepts for the benefit of Australian health policy development;
- Provide the evidence to underpin policy development through action research and to generate options for practical health policies;
- Implement a feedback process to ascertain the views of members; and
- Create an advocacy and media strategy aimed at promoting implementation of the policies at state and national levels.

During this period, the following successful Think Tanks were held:

- November 2009 with Professor Kathy Eagar, Professor Judith Dwyer and Mary Foley on governance and funding model for Australia;
- March 2009 with Professor Frank Becker and Dr David Panter on infrastructure; and
- July 2009 with Professor Pieter Degeling and Professor Judith Healy on culture change.

## Publications

The AHHA remains a source of useful, relevant, timely and high quality information about health policies generally and the public healthcare sector specifically, providing our members with a comprehensive range of information and support services, including:

### Print

- *Australian Health Review* (AHR): We continue to be proud of the performance of our prestigious peer-reviewed journal, which is gaining in national and international recognition. Under the skilled editorship of Dr Sandra Leggat, the Journal offers a consistently high level of excellent articles. The AHHA Board has sadly accepted Sandra's resignation after five years and, during 2009, has appointed Dr Gary Day as the new editor. During 2009, the AHHA agreed to merge with the Australian and

New Zealand Health Policy e-journal, effective from the first edition in 2010. The arrangement with the Case Management Society of Australia is a mutually beneficial agreement in which CMSA edits a special section on case management and its members each receive a copy;

- *Healthcare Brief*: Our quarterly newsletter was produced with interesting news and articles about AHHA's activities and the sector until the end of the financial year; and
- *The Health Advocate*, published in partnership with Globe Publishing, replaces *Healthcare Brief*, and was launched at the 2009 Congress. *The Health Advocate* will put you in touch with the latest debates and issues in the Australian health system.

## Online

- Australian Health Review (AHR): The AHR online has been boosted during this period by a major upgrade of its underpinning technology resulting in superior access, search capacity and e-commerce facilities;
- E-HealthCare Brief: Our weekly news summary, the most widely read of our regular services; and
- Website information and services: including Just Health News, Events and Jobs. Our current statistics indicate over 25,000 visitors to our website each month.

## Submissions

The AHHA contributes to national health policy development through targeted submission writing to high level reviews and inquiries. During the period the following documents were submitted:

- **January 2009**: *the Commonwealth Budget*
- **February 2009**: *National Primary Health Strategy*
- **March 2009**: *National Health & Hospitals Reform Commission - Interim Report*
- **May 2009**: *Review of Health Technology Assessment in Australia* in conjunction with the Australian and New Zealand Hyperbaric Medicine Group
- **July 2009**: *Inquiry into Fairer Private Health Insurance Incentives* (Senate Community Affairs Committee)

- **August 2009:** *Healthcare Identifiers and Privacy Proposals*, with thanks to the health Informatics Society of Australia
- **August 2009:** *Productivity Commission Study into Public and Private Hospitals*, with thanks to Dr John Deeble

## Speeches

Another activity which provides a platform for AHHA to voice its policies is Conference presentations. Prue Power has given the following presentations during 2008–2009:

- **17 February 2009:** Healthcare World Australia on *Policy and reform implications on future sustainability*
- **23 March 2009:** 11<sup>th</sup> Annual Health Congress on *Financing Australia's future healthcare system: the state-federal administrative divide*
- **4 May 2009:** Emerging Health Managers (ACHSE) Victoria on *Personal career development*
- **19 August 2009:** Australian National University College of Business and Economics Students on *The business of Associations*
- **11 June 2009:** Emergency Department Management (opening address) on *The demand crisis in Australian public healthcare*
- **25 August 2009:** Committee for Economic Development of Australia Health Reform Forum Panel discussion on *Health reform*
- **27 August 2009:** GP Super Clinic Conference on *GP Super clinics: More Rhetoric or Real Change?*

## Partnerships and alliances

In addition to our ongoing partnership with the Australian Institute of Health Policy Studies, the AHHA maintains strong networking links, both formally and informally, with a wide range of industry personnel and organisations including:

- *Victorian Healthcare Association*, our sister organisation in Victoria;
- *Women's and Children's Hospitals Australasia*, collocated with AHHA in Canberra;
- The *Australian College of Health Service Executives* - jointly convening events such as the Branch Seminars and collaborating on policy development; and
- The *National Heart Foundation* - joint policy development and events.

In addition, AHHA belongs to three industry groupings:

- *Australian HealthCare Reform Alliance;*
- *Australian Aged Care Alliance;* and
- *National Community and Primary Health Care Network.*

## Sponsorship

Sponsorship is a strong source of revenue for the Association as well as offering a range of in-kind support. Our loyal sponsors include:

- HESTA – recommitted for 2009 including Congress sponsorship (cocktail party);
- Health Communication Network – a new sponsor
- Tress Cox Lawyers – in-kind support, hosting Think Tanks;
- DLA Phillips Fox – in-kind support, policy development and hosting some events;
- PricewaterhouseCoopers – in-kind support, policy development and hosting some events;
- Philips – sponsors memory sticks for policy distribution.

## National Secretariat

AHHA's National Secretariat, located in Canberra, comprises a small team performing all the activities of a peak body. In June 2009, the office relocated to the Royal College of Nursing Australia in Deakin. Looking after membership interests is a high priority for our staff. I wish to acknowledge their work and thank them for their commitment to our organisation.

## AHHA National Council and Representatives

I also wish to thank all members who have been involved in our policy development agenda and who have represented AHHA on various committees and inquiries. We are grateful to them for sharing their expertise with us and assisting AHHA to provide such a high quality of input.

I especially thank our National Councillors for their dedication to our Association and for being available to support the organisation throughout the year. In particular, I wish to thank our Board members who have given dedicated support to the Association over

the past 12 months. They have been Immediate Past-President, Dr Stephen Christley; Vice-Presidents, Dr Paul Scown and Dr Patrick Bolton; and Treasurer, Mr Paul Monaghan.

To those Board members and Councillors who are not returning, I know that I speak for all of us in thanking you for your commitment to our important organisation. I trust that you will continue to maintain an involvement in the life and activities of this important Association.

## AHHA Honour Board

The AHHA Honour Board is attached which lists all Life Members, Sidney Sax Medallists, Presidents, National / Executive Directors and AHR Editors.

## Conclusion

Our Association is only as strong as its members.

I thank you all for ensuring we have been able to continue our valuable work over the year.



Dr David Panter  
President  
AHHA

8 October 2009

## AHHA History

Inaugural meetings of the Australian Hospital Association were held in Melbourne on 18 November 1946 (Royal Melbourne Hospital) and in Sydney on 17 February 1947, when the first Annual General Meeting was held (Stawell Hall, Macquarie St). The driving force was Dr H H Schlink, Chairman of the Board of Directors of the Royal Prince Alfred Hospital in Sydney. The AHA joined the International Hospital Federation when it was founded in 1949. A National Secretariat was established in Sydney in 1974.

In 1976 the AHA was incorporated under the Australian Capital Territory Companies Ordinance. In 1982, National Council resolved to move the National Secretariat to Canberra. The AHA joined the Asian Hospital Federation in 2000. The organisation changed its name to Australian Healthcare Association on 9 December 1996 and then to the Australian Healthcare and Hospitals Association in 2006.

## AHHA Honour Board

### Honorary Life Membership

|      |  |
|------|--|
| 1982 | Sir Alastair Stephen in recognition of outstanding contributions to the Association and healthcare in Australia                        |
| 1982 | Dr Sidney Sax in recognition to the Australian healthcare system through his administration, writings and research                     |
| 1983 | Sir John Frew in recognition of outstanding contributions to the Association and healthcare in Australia                               |
| 1984 | Dame Patricia McKinnon in recognition of outstanding contributions to the Association and paediatric healthcare in Australia           |
| 1985 | Mr Joseph Griffith OBE in recognition of outstanding contributions to the Association and the modern hospital development in Australia |
| 1986 | Mr Royce Kronborg in recognition of outstanding contributions to the Association and healthcare in Australia                           |
| 1991 | Mr Keith Bagley in recognition of significant, long-term contribution to the Association and outstanding Presidency                    |
| 1991 | Mrs Susan Rankine AO in recognition of significant, long-term contribution to the Association and outstanding Presidency               |
| 2009 | Dr John Deeble AO in recognition of significant, long-term contribution to the Association and healthcare in Australia                 |

### Sidney Sax Medalists

|      |                          |
|------|--------------------------|
| 1986 | Professor James Lawson   |
| 1987 | Dr Donald Child          |
| 1988 | Dr Ian Brand             |
| 1990 | Dr Bernie Amos           |
| 1991 | Professor John Blandford |
| 1992 | Dr Diana Horvath         |
| 1993 | Mr Allan Hughes          |

|      |                                   |
|------|-----------------------------------|
| 1994 | Professor John Deeble             |
| 1995 | Dr Rex Joyner                     |
| 1996 | Dr John Yu                        |
| 1997 | Dr Owen Curteis                   |
| 1998 | None                              |
| 1999 | Mr Ron Tindale                    |
| 2000 | Dr David Watson                   |
| 2001 | Dr Jon Mulligan                   |
| 2002 | Dr Jack Sparrow                   |
| 2003 | Professor Stephen Duckett         |
| 2004 | Professor Helen Lapsley           |
| 2005 | Professor Brendon Kearney         |
| 2006 | Professor Bruce Barraclough       |
| 2007 | Dr David Filby                    |
| 2008 | Professor William (Bill) Runciman |

## Presidents

|           |   |
|-----------|---|
| 1946-1958 | Sir Herbert H Schlink                               |
| 1958-1961 | Mr John B Plant (Sir Herbert Schlink became Patron) |
| 1961-1969 | Sir Hamilton M Sleigh                               |
| 1969-1971 | Sir Alastair E Stephen                              |
| 1971-1973 | Dr C Douglas Donald                                 |
| 1973-1974 | Sir Lincoln (Bob) C Hynes                           |
| 1974-1976 | Mr Royce H. Kronborg                                |
| 1976-1978 | Mr Douglas C Davidson                               |
| 1978-1980 | Mr Selby K Steele                                   |
| 1980-1982 | Dr Donald S Child                                   |
| 1982-1984 | Mr John M. Gibbs                                    |
| 1984-1986 | Dr B. R. Catchlove                                  |
| 1987-1988 | Mr Keith Bagley                                     |
| 1988-1990 | Professor John Blandford                            |
| 1990-1992 | Mr Jon Tribe  |
| 1992-1993 | Professor Mark Liveris                              |
| 1993-1995 | Dr Diana Horvath                                    |
| 1995-1997 | Mr Ron Tindale                                      |

|              |                           |
|--------------|---------------------------|
| 1997-1999    | Mr John Smith             |
| 1999-2001    | Mr Allan Hughes           |
| 2001-2005    | A/Professor Deborah Green |
| 2005-2007    | Dr Stephen Christley      |
| <b>2007-</b> | Dr David Panter           |

## Honorary Secretaries/National-Executive Directors

|              |   |
|--------------|---|
| 1946         | Sir Norman Paul (Sydney) & J Beacham Kiddle (Melbourne)<br>(Honorary Secretaries) |
| 1947         | Dr H O Selle (Sydney) and Col R E Fanning (Melbourne) (Honorary Secretaries)      |
| 1956         | Dr Sam Hatfield (Honorary Federal Secretary)                                      |
| 1958-1967    | Dr Edgar Thompson (Honorary Federal Secretary)                                    |
| 1967-1974    | Mr Royce H. Kronborg (Honorary Federal Secretary – Exec Vice-President))          |
| 1974-1980    | Mr Trevor Elligett (first paid National Director)                                 |
| 1980-1987    | Dr Errol Pickering (National Director)  |
| 1987-1989    | Dr John Morris (National Director)  |
| 1989-1990    | Mr Peter Read (National Director)   |
| 1990-1997    | Mr Peter Baulderstone (National Director)   |
| 1997-1998    | Professor Don Hindle (National Director)  |
| 1998-2002    | Mr Mark Cormack (National Director)   |
| <b>2002-</b> | Ms Prue Power (Executive Director)  |

## Australian Health Review Editors

| Year      | Editor in Chief         | Issue     | Guest Editors                             |
|-----------|-------------------------|-----------|---|
| 1974-1980 | Mr Allan Hughes         |           |   |
| 1980-1981 | Dr Maureen Gleeson      |           |   |
| 1982-1983 | Dr Fedora Trinker       | Vol5 No4  | Dr Barry Catchlove                        |
|           |                         | Vol6 No3  | Professor John McLelland                  |
|           |                         | Vol6 No4  | Dr Sidney Sax                             |
| 1983-1984 | Dr Johannes Stoelwinder |           |   |
| 1985-1987 | Mr Jonathan Tribe       | Vol9 No3  | PW Bates                                  |
| 1987-1993 | Mr Chris Richards       | Vol12 No1 | Graeme Rawson                             |
|           |                         | Vol13 No1 | Professor Geoffrey Prideaux               |
|           |                         | Vol13 No2 | Ray James, Colin Tyler & Eric Van Beurden |

|           |                        |                |   |
|-----------|------------------------|----------------|---|
|           |                        | Vol 14 No3     | Ms Helen Owens  |
|           |                        | Vol15 No4      | Mr Wayne Cahill &<br>Ms Julie Hamblin                   |
|           |                        | Vol16 No1      | Mr Neil Henderson                                       |
| 1993-1994 | Ms Ros O'Sullivan      | Vol16 No3      | Mr Peter Baulderstone                                   |
| 1994-1998 | Dr Roy Green           | Vol19 No2      | Professor Judy Lumby                                    |
|           |                        | Vol20 No2      | Professor John Deeble                                   |
|           |                        | Vol21 No1      | Mr John Smith   |
| 1998-2003 | Professor Don Hindle   | Vol23 No3      | Dr Vince FitzGerald                                     |
|           |                        | Vol23 No4      | Professor Don Hindle &<br>Dr Ian McAuley                |
|           |                        | Vol24 No1      | Professor Don Hindle &<br>Professor Jeffrey Braithwaite |
|           |                        | Vol24 No2      | Mr Francis Sullivan                                     |
|           |                        | Vol24 No3      | Dr Stephen Bolsin                                       |
|           |                        | Vol25 No2      | Weeramanthri et al                                      |
|           |                        |                | John Pilla  |
| 2003-2005 | Professor Judith Dwyer | Vol28 No2      | Dr Hans Lofgren   |
|           | Dr Sandra Leggat       |                |   |
|           |                        | Vol31 No1      | Dr Peter H Millard and<br>Mr Mark Mackay                |
|           |                        | Vol31<br>Supp1 | Ms Kerry Flanagan                                       |
|           |                        | Vol32 No2      | Dr Michael Ward   |
| 2005-2009 | Dr Sandra Leggat       | Vol33 No2      | Dr Hans Lofgren   |
|           |                        | Vol33 No3      | Dr Stephen Duckett                                      |





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