

*Australian Healthcare and
Hospitals Association*

Annual Report

2023 - 24



About Us

The Australian Healthcare and Hospitals Association (AHHA) is Australia's national peak body for public and not-for-profit hospitals and healthcare providers.

The AHHA was established in 1946 as the Australian Hospital Association. In 1996, the name was changed to the Australian Healthcare Hospital to reflect the growing diversity in the membership base and the emergent policies at Federal and state levels focusing on out-of-hospital services.

In 2006, the name changed to how we know it today, bringing together its original identity while still reflecting its comprehensive membership base.



Our vision is for the best possible healthcare system that supports a healthy Australia. Our purpose is to drive collective action across the healthcare system for reform that improves the health and wellbeing of Australians.

Our strategy recognises that health care in Australia should be:

- Outcomes-focused • Evidence-based • Accessible • Equitable • Sustainable

At AHHA we recognise that a shared commitment to universal, high quality healthcare is needed to bring the health system together to drive solutions; and we do that by connecting with our government and service provider partnerships to drive innovative solutions to common challenges.

In 2011, in order to better inform national health policy and advocacy the AHHA established its research arm, the Deeble Institute for Health Policy Research,

with the goal to make evidence the cornerstone for health policy development in Australia. This is achieved by creating opportunities with our university members to translate research into good health policy and practice.

More recently in 2020, we established the Australian Centre for Value-Based Health Care to drive the development and implementation of VBHC to improve the outcomes of Australians through learning, connection, leadership and impact.

AHHA

- Policy & advocacy for healthcare transformation
- Government & service provider partnerships

DEEBLE INSTITUTE

- Research translation - policy & practice
- University partnerships & evidence base

ACVBHC

- Development & implementation of VBHC
- Industry partnerships



Our membership

AHHA members are part of a community of health sector thought leaders, growing and shaping Australia's health system.

Our community of members have access to a wide range of services, resources and connections designed to help meet the challenges of this rapidly evolving sector.

AHHA members comprise public and not-for-profit organisations or individuals from all sectors of the Australian health system including the acute, primary, community, allied health and aged care sectors as well as academic institutions.



- State health departments
- Public Hospitals
- Local Hospital Networks
- Primary Health Networks
- Primary and Community Health Services
- Multipurpose services (including aged care)
- Universities

From the Chair

This year, the extent to which people can access the health care they need, when they need it, and the capacity of our health system to respond to those needs, has continued to be at the forefront of government and media.

This has ranged from a demand for more timely access to emergency medical care as well as elective hospital treatment; to improvements in access to mental health care, aged care and disability services. These pressures threaten economic viability, sustainability, environmental goals and community demands and expectations.

With rapid technological advancements having the capacity to both improve outcomes and efficiencies, we must be vigilant in how we understand health and wellbeing and invest limited resources.

We see each part of the system working tirelessly to drive improvements within their influence. Yet it is critical that each of these parts work together.

With AHHA's purpose of collective action, we have the great privilege of having visibility across the system and being able to showcase the incredible

work that occurs to drive better health outcomes for Australians.

We work diligently to understand how policy both enables and disables such innovation; how we can better provide the flexibility in policy to innovate while still demonstrating accountability to achieve better health outcomes for all Australians.

We know that achieving the best possible health system requires connection at the highest level between research, policy development and service delivery.



*The Hon Jillian Skinner AM
Chair AHHA Board*

Chief Executive's report

Achieving a policy environment that enables a health system that can deliver the best possible health outcomes for Australians, equitably and sustainably, requires constant and collective effort.

This year, on the 40th anniversary of Medicare, we remembered the significant impact its establishment has had and the remarkable efforts of Prof John Deeble and Dr Dick Scotton in driving this reform.

Such reform doesn't happen overnight. And while we have not seen this level of policy reform since, we did see progress in key policy areas for which we have been long-standing advocates.

One of these areas was the commitment to the data and digital infrastructure that will allow us to better understand the care pathway for people and the outcomes they achieve. This includes 5-year plans for healthcare identifiers and interoperability.

Another was the establishment of a National Health and Climate Strategy. Having been a founding member of the Climate and Health Alliance and the Global Green and Healthy Hospitals Network in our region, we've continued to support the connection of research, policy and practice to address critical sustainability issues, such as low value care and the role of health technology assessments.

As we look to the years ahead, we are hopeful about the shift across the sector to focus on outcomes over activity and the opportunities that will come with embracing the skills of different parts of our workforce through multidisciplinary teams – both also areas for which we advocate and where we are seeing national policy starting to explore.

We also see increasing reference to place-based efforts, and continue to advocate for the alignment needed in policy and program requirements well beyond health to genuinely enable that to occur. In this year, Treasury released its Measuring What Matters framework providing a national framework for reorienting society around wellbeing outcomes but it has the potential to align place-based efforts too.

Our work carries strength only through our commitment to continuously listening to our members and a team that holds true to our values. We thank all those who share this commitment and join us in collective action.

Kylie Woolcock
AHHA Chief Executive



AHHA Board and Council

AHHA full members form the AHHA Council and elect its Board. The Board met four times in 2023-24, meeting the AHHA Constitution requirements.

Hon Jillian Skinner AM | Chair AHHA
Michael Bryden
Yasmin King Skills IQ | Chair AFRC
Susan McKee DHSV
Mike Bosel BSPHN
Anthony Schembri NSLHD
Kim Webber cohealth
Tina Janamian AGPAL Group
Michael Culhane ACT Health Directorate

Members of the Audit Finance and Risk (Committee (AFRC) met six times.

Audited financial statements are available to members on request.

Yasmin King | Chair AFRC
Hon Jillian Skinner
Michael Brydon
Susan McKee
Mike Bosel
Tina Janamian

The Nominations Committee met twice, and the Performance and Remuneration Committee met once during the year.



Year in Review

Luminaries of health awarded 2023 Sidney Sax Medals



L-R: Prof Michelle Haber, Prof Mary-louise McLaws

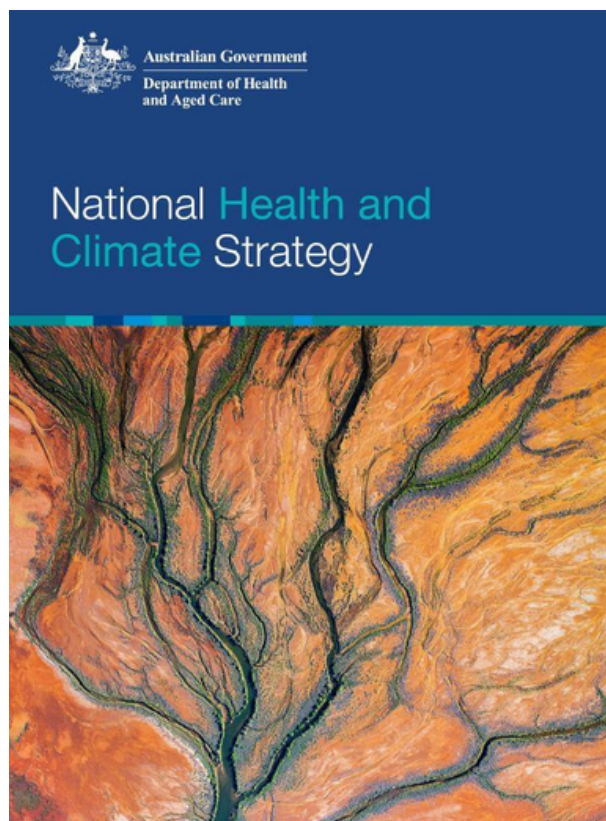
The AHHA awarded the 2023 Sidney Sax Medal to Professor Michelle Haber AM FAA FAHMS and, posthumously, to Emeritus Professor Mary-louise McLaws AO FRSN (1953-2023), honoring their exceptional contributions to Australian healthcare.

Professor Haber, Executive Director of the Children's Cancer Institute, is celebrated for her groundbreaking research in childhood cancer, which has significantly advanced treatment and survival rates.

Emeritus Professor McLaws, an esteemed epidemiologist and trusted voice during the COVID-19 pandemic, made profound impacts on infection control and public health over her 30-year career.

The AHHA proudly acknowledges their legacies in shaping Australia's healthcare landscape.

National Health and Climate Strategy released



The AHHA welcomed the release of the National Health and Climate Strategy, Australia's first comprehensive approach to addressing the health impacts of climate change. Launched at COP28's inaugural health day, the Strategy confronts climate change's effects on health and the healthcare system.

AHHA Executive Director (Knowledge Exchange) Adj AProf Rebecca Haddock has been appointed as a member of the Australian Government's Climate and Health Expert Advisory Group, supporting the delivery of the Strategy.

AHHA Board Chair Hon Jillian Skinner awarded Member of the Order of Australia



AHHA Chair Hon Jillian Skinner

The AHHA congratulated Board Chair, the Hon Jillian Skinner, for receiving a Member of the Order of Australia (AM) in the 2024 King's Birthday Honours.

Recognised for her service to New South Wales as Minister for Health and Medical Research, Mrs. Skinner led transformative reforms in the public health system, including hospital upgrades, community care integration, and initiatives in organ donation, HIV prevention, and palliative care.

Mrs Skinner expressed gratitude for her career's impact on healthcare and her ongoing commitment to health reform through AHHA.

Cassandra Bennett Memorial Lecture

The AHHA honoured the late Cassandra Bennett's contributions to healthcare in the Cassandra Bennett Memorial Lecture at the 2023 Value-Based Health Care Congress in Brisbane.

Delivered by palliative care physician Associate Professor Melanie Lovell, the lecture commemorated Cassandra, who served as an independent member on AHHA's Audit, Finance and Risk Committee and as a consumer representative on the Australian Centre for Value-Based Health Care Advisory Group.

AHHA Board Member Yasmin King praised Bennett's dedication as a consumer advocate, highlighting her impact on promoting person-centered, value-based health care. Bennett's legacy exemplifies the importance of consumer engagement in healthcare reform.

Cassandra Bennett (1980-2023)



Professor John Deeble's legacy: 40 years of Medicare

As we mark the 40th anniversary of Medicare and the negotiations for the new National Health Reform Agreements commence, it is time for all governments in Australia to reflect on the principles on which Medicare was founded: equity, efficiency, simplicity and universality.

These founding principles were close to heart for the co-architects of Medicare, Professor John Deeble and Doctor Dick Scotton, who were determined to provide Australians with a dependable and equitable healthcare system.

AHHA has been fortunate enough to have worked closely with Professor John Deeble, who was a life member of AHHA and the namesake of our Deeble Institute for Health Policy Research. Professor Deeble was a steadfast defender of universal health care for nearly 50 years, having been troubled seeing people refused health treatment because they could not afford it.

With this in mind, it's unfortunate that we still see our most vulnerable Australians experiencing poorer health outcomes, often as a consequence of not being able to access healthcare services in a timely manner. This undermines Medicare's original principles of universality and equity.

Increasing costs of technology, rising out-of-pocket costs, long waiting lists, and bulk-billing rates declining also means that the principle of efficiency is being undermined.

The complexity and siloed nature of the health system is becoming routinely recognised amongst experts and the public and is no longer stated with alarm but a simple fact, hence the principle of simplicity is being undermined.

Universal health care, through Medicare, is a much-loved feature of our Australian way of life. This anniversary is not just about reflecting on how Medicare can be reformed to achieve better health for Australians, it's about reflecting on how we can reinforce the kind of health care that Australians want, and honouring the legacy and principles on which Medicare was founded.

Now is the time to revisit the original foundational principles of Medicare.

AHHA Media release

1 February 2024

Progressing policy

Our policy and advocacy efforts are grounded in the evidence, expertise, and experiences of all parts of the health system. We are guided by our Blueprint for Policy Reform and dedicated to representing our members and serving as the voice of public healthcare to government and policymakers.

In 2023-24 we attended meetings with Ministers, Members of Parliament, Senators and their Senior Advisors. AHHA also attended meetings with Government Department Secretaries, Deputy Secretaries, First Assistant Secretaries and Assistant Secretaries.

We also met with senior representatives from various health system stewards, including Department of Health and Aged Care, Treasury, Prime Minister and Cabinet, Productivity Commission, Australian Commission On Safety And Quality In Health Care (ACSQHC), Department of Education, Australia Institute of Health and Welfare (AIHW).

Submissions

- The Health Technology Assessment Policy and Methods Review
- The Working Better for Medicare Review
- The New Aged Care Act
- The Review of after hours primary care policies and programs
- The National Water Agreement Consultation
- The National Water Reform Consultation
- The Refresh of the National Strategic Framework for Chronic Conditions
- Issues Paper 2 – Scope of Practice Review
- The Draft National Allied Health Workforce Strategy Outline
- Improving alignment and coordination between the MRFF and MREA
- Inquiry into the recognition of unpaid carers
- National Health and Climate Strategy Consultation Paper
- The draft National Consumer Engagement Strategy
- The Unleashing the Potential of Our Workforce – Scope of Practice Review
- The Modernising My Health Record consultation
- the MUCHE Getting More Value in Mental Healthcare Funding and Investment consultation
- The Audit of the DHAC Performance Management of the PHN Program
- The Effectiveness Review of General Practice Incentives
- The BreastScreen Australia Review

Connecting health leadership

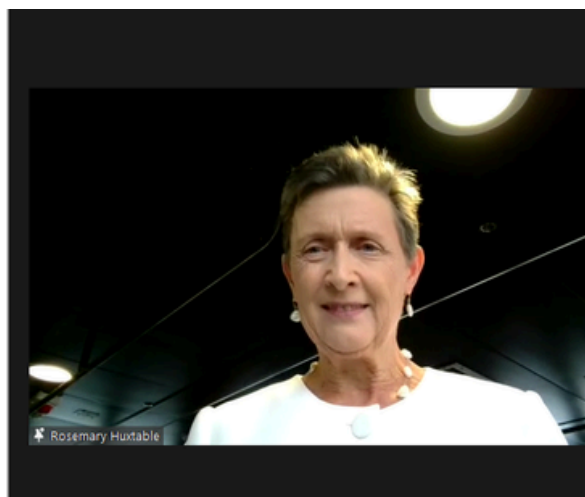
AHHA member roundtable: National Health Reform Agreement

The Mid-Term Review of the National Health Reform Agreement (NHRA) served as a pivotal forum for AHHA members to discuss essential steps for realising health system reform.

Independent Reviewer Rosemary Huxtable AO PSM shared insights on the review process and its 45 recommendations.

AHHA CEO Kylie Woolcock then led a panel with AHHA board members, focusing on the importance of strong leadership, workforce support, data and technology, and place-based care models for successful implementation.

An interactive Q&A session with members contributed to AHHA's understanding of how national policies impact local healthcare innovation and responses.



Post Budget health leaders roundtable



Kylie Woolcock and Richard Dennis

The AHHA in partnership with the Australian National University (ANU), convened health leaders, policymakers, and researchers to discuss the 2024/25 Federal Budget's health priorities.

Focusing on Access and Equity, Affordability, and Closing the Gap, participants, including Health Department Secretary Blair Comley, ANU's Professor Russell Gruen (then Dean College of Health and Medicine) explored strategies for turning budget investments into meaningful health outcomes.

The event highlighted the importance of collaboration across a siloed health system, reinforcing AHHA's commitment to advancing practical, evidence-based reforms through resilient, unified leadership.

Strengthening our alliances

We recognise that networks, connections, and partnerships are essential for translating evidence into effective policy and practice. Highlights in the 2023-24 financial year included advocating for:

- Effective and timely reform of the primary health care through multiple stakeholders across the system, formalising as the Primary Health Care Alliance in the 2024-25 financial year.
- Climate and health reform via domestic partnerships with the Climate and Health Alliance (CAHA), Better Futures Australia, Healthy Environments and Lives Network (HEAL) and international alliances with Global Green & Healthy Hospitals Network (GGHHN) and the World Health Organization's Alliance for action on climate change and health (ATACH) and the International Hospital Federation.
- Universal access to oral health and dental care via the National Oral Health Alliance (NOHA).

Representing our members

We also continued to represent AHHA and our members via the:

- Chief Medical Officer Advisory Group, National Health and Climate Strategy
- Australian Government Climate and Health Expert Advisory Group
- Australian Ethical Health Alliance
- National Oral Health Alliance
- Australian Alliance for AI in Healthcare
- Independent Health and Aged Care Pricing Authority (IHACPA) Stakeholder Advisory Committee
- Services Australia Stakeholder Consultative Group
- DVA Health Provider Partnership Forum
- Queensland Government Procurement (Medical Category Council) Industry Reference Group
- National Aged Care Alliance (NACA)
- National Rural Health Alliance
- Australian Health Housing and Homelessness Network

Partnering in research

- Healthy Environment and Lives Network
- Healthcare at home through optimising virtual tools in rural and regional Australia
- Predictive analytics and decision support to drive care quality and person-centred outcomes in aged care
- Dementia prevention lifestyle initiatives for culturally and linguistically diverse Australians
- The Baby Friendly Hospital Initiative in support of maternal and newborn health
- Risk-stratified population screening for Australia's most common cancers

Global connections

AHHA CEO joins Commonwealth health leaders

The event, held at Windsor Castle, brought together health leaders from across the Commonwealth, including AHHA CEO Kylie Woolcock, to launch the Commonwealth Leadership Institute, a collaborative initiative aimed at addressing global health challenges.

With support from HRH King Charles III and various institutions, the Institute will connect emerging leaders to foster collaboration, skill development, and agility in tackling complex health and care issues worldwide.



Horizons of Healthcare Forum

AHHA Executive Director Rebecca Haddock spoke at the Horizons of Healthcare Forum in Manila, sharing insights on the Australian health system's challenges and opportunities for reform, while highlighting similarities and differences with the Philippines' healthcare system.

The event was held in by the Phillippines Business for Education, in partnership with the Australian Government.

International Hospital Federation (IHF)



AHHA, joined other IHF members to discuss climate focussed leadership approaches and the Sustainability Accelerator Tool at the at the 2024 Hong Kong Hospital Authority Congress.

While AHHA Chief Executive attended the IHF Governing Council in Poland where there was a particular focus on health system response in emergencies.

Transforming for value-based health care

Dr Sally Lewis, National Clinical Director for Value Based Healthcare at the Welsh Value in Health Centre, NHS Wales, was invited to join both the VBHC Congress and roadshow to reflect on the experience of VBHC implementation across Wales.





The Australian Centre for Value-Based Health Care was established by AHHA to drive its vision for the best possible healthcare system that supports a healthy Australia. The Centre is supported by an Advisory Group, chaired by Dr Deborah Cole.

2023 VBHC Congress

The 2023 Value-Based Health Care Congress in Brisbane drew over 200 attendees to explore VBHC implementation. Keynote speaker Dr. Sally Lewis, then National Clinical Director for VBHC at NHS Wales, shared insights on the individual, pathway, and system-level steps for effective VBHC integration, complemented by panel discussions on emerging policies, program showcases, and practical challenges.

The Congress explored the themes of:

- Understanding the care pathway
- The support you need when driving change
- Using data to prioritise, design and drive improvements
- Outcomes for people and our planet-aligning improvement through VBHC
- Pricing and funding to drive better outcomes

Our purpose

To drive the development and implementation of VBHC to improve the outcomes of Australians.

In collaboration with our partners, the Centre aims to:

- **Learn:** increase the knowledge and understanding of VBHC and its application through sharing best practice examples, theory and research.
- **Connect:** create a learning health system that supports people and communities to come together to drive transformational change.
- **Lead:** advocate for and inform the creation of a supportive environment that facilitates the implementation of VBHC.
- **Impact:** empower people and communities through expert advice, practical resources and capacity building to drive cultural and transformational VBHC change.



2023 VBHC Roadshow

Dr Lewis, joined the AHHA CEO Kylie Woolcock and the Australian Centre for VBHC team on a two-week roadshow across eastern Australia to explore VBHC implementation in remote, rural, and metropolitan communities.

Throughout the roadshow, the team met with the Minister's advisors, department heads across state and territory government, senior health system executives, and health professionals across primary, acute and tertiary care.

Discussions centred on the sustainability challenges impacting health systems and the opportunities presented by VBHC as a framework to address the complex, wicked problems undermining improvements in outcomes.

The Congress and roadshow highlighted the growing interest and momentum in Australia that is propelling the VBHC agenda forward, though it also highlighted there is still much work to do and the need for a collective approach to drive VBHC reform.



AHHA and the Royal Flying Doctors Service, a partner in the Western Queensland Healthy Outback Communities program

Webinars

Driving Value and Innovation: Learning Health Systems in practice

255 registrations

Understanding variation in healthcare: Using Data to Identify and Address Low Value Care

492 registrations

From Hurting to Healing: Driving Workforce Wellbeing

233 registrations

Valuing local context: putting what matters to communities at the centre of health and care

348 registrations

Advancing VBHC in Australia: Lessons from the NHS Wales

238 registrations

Making the most of technology in healthcare

438 registrations

Joining up the care pathway: building a bundle of care

302 registrations



Deeble Institute for Health Policy Research

Established in 2011, the Deeble Institute for Health Policy Research is the research arm of the Australian Healthcare and Hospitals Association.

At the Deeble Institute, we undertake rigorous and independent research with academic partners and health service members that informs national health policy. Published research work is also used by the AHHA to inform its policy and advocacy program.

The Institute is supported by an Advisory Board, chaired by Professor Anna Peeters AM (Deakin University).

2023 Deeble Scholarship program

The Deeble Scholarship program supports PhD students and early career researchers to establish connections with policymakers and practitioners working in their field of research and to produce a Health Policy Issues Brief that engages health policy leaders in an area of national health policy significance.



L-R: Dr Terry Ho, Dr Natalie Winter, Dr Hasini Gunasiri, Mr Connor Gleadhill, Ms Breanna Weigel

Research outputs

Policy Issues Briefs

- **No 50.** Prioritising carers' health and wellbeing in the healthcare system
- **No 51.** Promoting mental health in a changing climate: children and young people as a priority population group
- **No 52.** Optimising antimicrobial stewardship in Australia primary care
- **No 53.** How patient experiences can guide the development of Long COVID health policy
- **No 54.** Restorative and wellbeing care in Australian residential aged care facilities
- **No 55.** Harnessing data to improve patient care and prevent hospital -acquired complications
- **No 56.** Integrating oral health into primary healthcare for improved access to oral health care for rural and remote populations

Policy impact : Carer wellbeing

Dr Natalie Winter | 2023 Deeble Scholar

Research Fellow, Deakin University

Approximately 10% of Australians provide unpaid care to family or friends living with chronic illness or disability, saving \$77.9 billion in healthcare expenditure in 2020 alone. Carers experience negative impacts on their physical, mental, social and financial status as a result of their caring role.

However, limited support in the community is resulting in poor health and wellbeing outcomes for carers.

Policy influence following publication of the Issues Brief, Prioritising carer's health and wellbeing in the healthcare system was identified as having political, systems wide and academic impact.

For example, evidence from the Brief was provided to the Inquiry into the recognition of unpaid carers, House of Representatives Standing Committee, Australian Parliament House, with recommendations taken up in the Recognising, valuing and supporting unpaid carers report.



Dr Natalie Winter | 2023 Deeble Scholar

Research outputs

Policy Perspectives Briefs

- **No 27.** Risk based cancer screening: the role of primary care
- **No 28.** Describing the Primary Care Journey for people with musculoskeletal pain
- **No 29.** Translating policy into practice by engaging older persons and their carers as co-researchers
- **No 30.** Transforming for value-based health care: Lessons from NHS Wales
- **No 31.** Engaging stakeholders in healthcare innovation: How hard can it be?

Australian Health Review

The Australian Health Review, AHHA's academic journal, explores health policy and management including healthcare delivery systems, clinical programs and health financing. The journal, published six times per year, is supported by Editor-in-Chief Dr Sonj Hall. In 2023, the top 3 downloaded papers in 2023 were:

- What next for voluntary assisted dying in Australia?
- Demographic changes in Australia's regulated health professions: 6-year trends
- Contemporary challenges for primary care

Communications

AHHA's publications and communications keep members informed, shape national health reform discussions, and amplify AHHA's research, policy, advocacy, and member perspectives to health leaders, policymakers, and media nationwide.

Council update

Delivered weekly directly from the Chief Executive, updates cover AHHA's advocacy and engagement efforts for the week, event notifications, reports and publications of interest, as well as the latest on health issues and policy.

Media releases

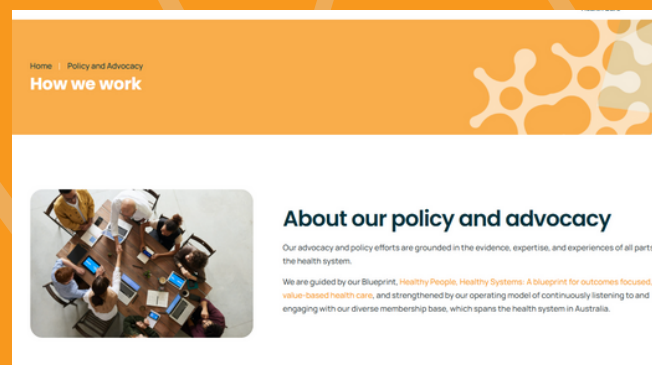
Communicating timely and relevant information, AHHA advocates for member issues and shapes public discourse.

Over the course of the year, AHHA sent 32 media releases.

Website

In May 2024, we launched our newly redesigned AHHA website. The updated site features a more streamlined design that aligns with AHHA's vision and mission, offering a more engaging experience for visitors and providing easy access to information.

Exclusive content is available to AHHA members and subscribers to the Australian Centre for Value-Based Health Care. Since its launch, the AHHA website has had over 48,000 users and 101,000 page views.



Healthcare in Brief

Since 1980, the Healthcare in Brief has provided a weekly round-up of the most important and interesting stories from public health news.

Emails sent: **266,518**

Delivery rate: **99%**

Unsubscribe rate: **0.10%**

Open rate: **35%**

AHHA Newsletter

AHHA News is our monthly newsletter bringing together a variety of news and views from across the AHHA's policy and advocacy team, the Deeble Institute for Health Policy Research and the Australian Centre for Value-Based Health Care.

Emails sent: **112,112**

Delivery rate: **99%**

Unsubscribe rate: **0.14%**

Open rate: **46%**

Social media

With over **19,400** subscribers, AHHA's social media channels enhance the organisation's influence by sharing insights, updates, and advocacy messages widely and accessibly.

The Health Advocate

Our magazine, *The Health Advocate*, published four times in 2023-24, is the AHHA's high-quality, insightful and entertaining magazine filled with the thoughts and opinions of Australia's leading health managers, academics and clinicians.

In 2023-24 topics explored included:

- Healthcare workforce
- Healthcare system sustainability
- Close the Gap
- Value-Based Health Care



Our team

Kylie Woolcock

Chief Executive

Rebecca Haddock

Executive Director Knowledge Exchange

Suzzie Harvey

Director Business Development

Gregory Mowle

Manager Finance and Operations

Naomi Sheridan

Manager Policy

Emma Hoban

Manager Australian Centre for Value-Based Health Care

Ellen Davies

Manager Communications

Emma Walsh

Policy Officer

Kevin Chacko

Research and Policy Officer



Utilising our expertise

AHHA Consultancy Services support Australian healthcare organisations at national, state, regional, hospital, and community levels across all sectors to navigate and address the complex governance and organisational demands of today's healthcare system.

Our clients benefit from a pool of highly experienced and skilled professionals, including AHHA staff and our extensive network of consultants. This group encompasses individuals with clinical, managerial, policy, and research expertise, including former heads of hospitals and health departments, academic leaders, and experts with significant international experience. The breadth of skills and knowledge allows AHHA to assemble tailored teams with the precise expertise needed for each client or project, ensuring the delivery of exceptional outcomes that are timely and cost-effective.

Strategic Alignment with Health Reform Blueprint

In the past year, AHHA has strategically aligned all consultancy activities with the principles outlined in our Blueprint for Health Reform, this alignment ensures that our consultancy services not only address immediate organisational challenges but also contribute to the broader vision of advancing outcomes-focused, value-based health care across Australia. By embedding these principles into our consultancy framework, AHHA reinforces its commitment to sustainable health reform and continuous improvement across all levels of the healthcare system.

2023-24 Projects include:

- **SVHNS Environmental Sustainability Plan (ESP) 2024-2026:** The collaborative development of a comprehensive strategy to become an environmentally sustainable organisation and achieve net zero carbon emissions by 2050.
- **Research and Evaluation Strategy and Framework for a public health service:** A framework that enables the service to collaborate with partners to design, implement, and evaluate programs, while considering best practices and capacity.
- **Clinical Governance Guidance Statement and Application Guide for a Primary Health Network:** A comprehensive guide that articulates and navigates the complex space PHN's work in regarding clinical governance.
- **The evaluation of the experience of HealthPathways users for a Primary Health Network.** Consultation that reports on the end users experience of HealthPathways to inform future program planning.
- The development and delivery of **workshops to build workforce capability in organisations on the Australian health system and value-based health care.**
- Delivery of the **'Writing for policymakers short course'** to organisations.
- Participation in the **ELDAC** consortium delivering the Primary Care Toolkit.

Become a member

All Australians, no matter where they live or what they earn, should have access to the best possible healthcare.

AHHA welcomes all individuals and organisations committed to our vision of a healthy Australia, supported by the best possible healthcare system. Membership of AHHA provides access to a broad range of events, research and services and supports our work in ensuring healthcare in Australia is effective, accessible, equitable, sustainable and outcomes-focused.

Engage in the health reform agenda

AHHA membership provides the opportunity to join a community of health sector thought leaders as they grow and shape Australia's health system and gives access to a wide range of services and resources designed to help meet the challenges of this rapidly evolving sector.

Keep in touch

To keep you up to date, the AHHA has a range of newsletters delivering the latest health news, policy analysis, research and practice implementation and activities. [Sign up here](#)

LinkedIn:

australian-healthcare-&-hospitals-association
australian-centre-for-value-based-health-care
deeble-institute-for-health-policy-research

Twitter/X:

@AusHealthcare
@DeebleInstitute
@aushealthvalue

Facebook:

Aushealthcare

Membership benefits include

- Capacity to influence health policy
- A voice on national advisory and reference groups
- An avenue to key stakeholders including governments, bureaucracies, media, like-minded organisations and other thought leaders in the health sector
- Access to and participation in research and knowledge translation
- Networking opportunities, including quality events
- Education and training services
- Affordable and credible consultancy services at discounted rates
- Online publications and sector updates, including the Australian Health Review
- Services provided by the Deeble Institute for Health Policy Research.



The Australian Healthcare and Hospitals Association (AHHA) is Australia's national peak body for public and not-for-profit hospitals and healthcare providers.

AHHA acknowledges Aboriginal and Torres Strait Islander Peoples as Australia's First Nations Peoples and the Traditional Custodians of this land.

We respect their continued connection to land and sea, country, kin, and community.

AHHA also pays our respect to their Elders past, present, and emerging as the custodians of knowledge and lore.

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